TODAY’S MEETING
EXECUTIVE COMMITTEE

AGENDA:
Welcome!

01. Project Overview & Programmatic Elements
   • Schedule
   • Overview of Space Needs and Student Life Programs
   • Overview of Concepts Workshop and Student Engagement Meeting
   • Review Draft Synthetized Plan and Project List

02. Let’s Discuss!
   • Breakout Groups
     • Discuss and provide final feedback [60 mins]
     • Review major takeaways [15 mins]

03. Next Steps

120 mins total
OBJECTIVES FOR TODAY

• Review how we got here

• Review and discuss synthesized plan and flexible options

• Begin discussing priority projects and phasing
PROJECT OVERVIEW + PROGRAMMATIC ELEMENTS
**PROCESS OVERVIEW**

**01 Visioning and Analysis**
- Oct ‘21 – Dec ‘21
  - Gathering information
  - Visioning and Listening Workshops
  - Mapping existing conditions of physical campus
  - Outline Vision and Goals

**02 Concept Development**
- Jan ‘22 – March ‘22
  - Ideating for the future
  - Big Ideas Workshops
  - Create Site Plan Concepts and Alternatives

**03 Refine and Finalize**
- March ‘22 – May ‘22
  - Finalize Concept Synthetization
  - Create Project Lists
  - Implementation Phasing Plans and Capital Improvement
  - Cost Estimates for Priority Projects

**04 Documentation and Approvals**
- May ‘22 – Sept ‘22
  - Final Presentation to Campus Community
  - Final Report
  - Final Approval
## CAMPUS PLAN GOALS

<table>
<thead>
<tr>
<th>Campus Master Plan Components &amp; Goals</th>
<th>GOAL:</th>
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<tbody>
<tr>
<td>Community</td>
<td>Create a sense of place for the campus and enhance the town and gown relationship with the surrounding community.</td>
</tr>
<tr>
<td>Facilities + Infrastructure</td>
<td>Utilize and maintain current facilities on campus to their fullest capability and update infrastructure to sustain growth for years to come.</td>
</tr>
<tr>
<td>Connectivity + Accessibility</td>
<td>Integrate campus edges with the campus core to create a cohesive, well-connected pedestrian-friendly campus environment.</td>
</tr>
<tr>
<td>Open Space, Athletics + Recreation</td>
<td>Integrate campus core, the Quad, and green spaces, expand pedestrian realm and connect student life and activities, cohesion of campus pathways and connectors.</td>
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<tr>
<td>Student Life + Amenities</td>
<td>Create a vibrant campus life and campus community through student-focused activities, programs, and amenities.</td>
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<tr>
<td>Academic Success</td>
<td>Align the Campus Master Plan with the Strategic Plan and Academic Plan / Integrate past plans and stakeholder engagement to deliver live/learn/work experiences as an anchor institution.</td>
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</table>
Overview:

- Ten years to the year 2031 - Fall 2021 used as the baseline

- Ten-year aggregated enrollment growth for existing programs and new academic programs estimated around 21.6%
  - Growth rates to be applied for each academic department

- Provide a student engagement research component in addition to the typical lab-based research needs to allow for a flexible collaboration type of space for STEM and non-lab-based disciplines.

- Awaiting final approval by UT BOT
## New Academic Program Initiatives

### College of Agriculture and Applied Sciences
- Family and Consumer Sciences
  - Food Science

### College of Business and Global Affairs
- MBA Human Resources
- Data Analytics

### College of Education, Health & Behavioral Sciences
- Behavioral Sciences
  - MS Criminal Justice
- Education Studies
  - MS Education Autism
- Health and Human Performance
  - Master of Sport Coaching and Performance

### College of Engineering and Natural Sciences
- Biological Sciences
  - Cellular/Molecular Biology
- Computer Science
  - Cybersecurity
- Engineering
  - Construction Management

### College of Humanities and Fine Arts
- Communications
  - Strategic Communication
- Music
  - Masters in Music Education
# FUTURE FACILITIES

<table>
<thead>
<tr>
<th>Test Hub</th>
<th>College of Business &amp; Global Affairs Replacement Building</th>
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<tbody>
<tr>
<td>• Offices</td>
<td>• Offices</td>
</tr>
<tr>
<td>• Classrooms and Computer Lab</td>
<td>• Classrooms</td>
</tr>
<tr>
<td>• Fabrication Lab with 11 Zones</td>
<td>• Computer Labs</td>
</tr>
<tr>
<td>• Testing Labs</td>
<td>• Finance Trading Center</td>
</tr>
<tr>
<td>• Possible Size – 25,000 ASF (UTM Space Only)</td>
<td>• Student Engagement Collaboration Space</td>
</tr>
<tr>
<td></td>
<td>• Possible Size – 35,000 to 40,000 ASF</td>
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</tbody>
</table>

<table>
<thead>
<tr>
<th>Fine Arts Addition</th>
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</thead>
<tbody>
<tr>
<td>• 650 Seat Performance Theater</td>
</tr>
<tr>
<td>• Dance Studio</td>
</tr>
<tr>
<td>• Classrooms</td>
</tr>
<tr>
<td>• Art Studios</td>
</tr>
<tr>
<td>• Possible Size – 25,000 to 30,000 ASF</td>
</tr>
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</table>
# Preliminary Space Needs Summary

<table>
<thead>
<tr>
<th>MAIN CAMPUS</th>
<th>Space Type</th>
<th>Existing Space</th>
<th>Projected (ASF)</th>
<th>Difference</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Academic/Research Space</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Instructional Laboratories</td>
<td>154,495</td>
<td>170,364</td>
<td>(21,869)</td>
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<tr>
<td></td>
<td>Research Space</td>
<td>22,706</td>
<td>80,922</td>
<td>(58,216)</td>
</tr>
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<td></td>
<td>Special Use Facilities</td>
<td>121,018</td>
<td>126,102</td>
<td>(5,084)</td>
</tr>
<tr>
<td></td>
<td>Student Life Space</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Library/Study Space</td>
<td>80,380</td>
<td>82,409</td>
<td>(5,029)</td>
</tr>
<tr>
<td></td>
<td>Food/Dining</td>
<td>27,979</td>
<td>31,741</td>
<td>(3,762)</td>
</tr>
<tr>
<td></td>
<td>Health Care Facilities</td>
<td>1,132</td>
<td>3,000</td>
<td>(2,368)</td>
</tr>
<tr>
<td></td>
<td>Student Lounge Space</td>
<td>13,175</td>
<td>14,258</td>
<td>(1,083)</td>
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<tr>
<td></td>
<td>Athletics/Recreation</td>
<td></td>
<td></td>
<td></td>
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<tr>
<td></td>
<td>Athletic/Student Rec Space</td>
<td>201,555</td>
<td>213,555</td>
<td>(12,000)</td>
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<tr>
<td></td>
<td>Recreation</td>
<td>11,827</td>
<td>14,317</td>
<td>(2,490)</td>
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<td></td>
<td>Physical Plant Space</td>
<td></td>
<td></td>
<td></td>
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<tr>
<td></td>
<td>Support Facilities</td>
<td>57,172</td>
<td>71,017</td>
<td>(13,845)</td>
</tr>
<tr>
<td></td>
<td>Other</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Assembly Space</td>
<td>86,888</td>
<td>90,170</td>
<td>(3,282)</td>
</tr>
<tr>
<td></td>
<td>Exhibition Space</td>
<td>4,517</td>
<td>5,952</td>
<td>(1,435)</td>
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<tr>
<td></td>
<td>Total Deficits</td>
<td></td>
<td></td>
<td><strong>(143,495)</strong></td>
</tr>
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</table>

*Including space for student housing
Programmatic Ideas

**Scheme 1 (Boling Renovation)**
- Reduce the **Bookstore** size / combine with **Computer Store**.
- Provide **Student Lounge** space (3,000 NSF).
- Provide **Study Space** (3,000 NSF)
- Provide **Multicultural Center** (1,100 NSF)
- Provide **E-Gaming Suite** (2,500 NSF)
- Provide **Foodservice capacity in the Library** (100 seats; 4,000 NSF)

**Scheme 2 (Boling Addition)**
- Multicultural Center: (1,125 NSF)
- E-Gaming Suite: (2,500 NSF)
- Student Lounge: (3,000 NSF)
- Study Space: (3,000 NSF)
- Disability Services: (5,175 NSF)
- Health / Counseling: (3,500 NSF)  *To Be Decided*
STUDENT LIFE ASSESSMENT

Programmatic Ideas

Scheme 1
- Demolish Browning Hall (loss of 528 beds)
- Demolish University Courts (loss of 161 beds)
- De-densify Ellington Hall (loss of 26 beds, 5% of capacity)
- Total loss of 715 beds; 1,540 beds remaining

1,800 beds targeted (260 new beds needed)

Scheme 2
- Take Browning Hall offline / demolish (loss of 528 beds)
- Take University Courts offline / demolish (loss of 161 beds)
- Demolish Ellington Hall (loss of 520 beds)
- Total loss of 1,209 beds; 1,046 beds remaining

1,800 beds targeted (754 new beds needed)
Programmatic Ideas

• Replace Elam Center pool with a **new 25-yard, 8-lane pool** at Student Recreation Center

• Convert Elam Center pool space into **Multi-purpose Court (indoor turf)**

• Consider functional / cross-training area

Student Life Assessment

Student Recreation Center
STUDENT LIFE ASSESSMENT

Other Student Life Priorities

- New Student Health & Counseling Center (5,100 SF)
- Pacer Pond Pavilion (outdoor programming space)
- Outdoor basketball courts near Elam Center
- Renovate University Center North Pavilion (outdoor programming space)
- Demolish Grove Apartments and convert site to green space and outdoor amphitheater / programming space
CONCEPT THEMES

#1 CENTRALIZED CORE

#2 NORTH/SOUTH CONNECTION

#3 EAST/WEST EXTENSION
WHAT WE HEARD

Buildings:
- A Welcome Center would fit well within either the existing Admin Building
- Keeping the TEST hub in existing proposed site was most desired
- The Student Health Center needs to move and be in a more centralized location
- Having a Multicultural Center will visibility on campus is necessary

Open Space:
- Gateways at all entries to campus is needed to provide sense of place
- Amphitheater at the current Grove Apartments site
- Create a more welcoming outdoor environment with shade and seating near the Library and University Center

Circulation:
- Traffic circles to calm traffic along Mt. Pelia Road at the corner of Hannings Lane
- Improved connectivity north and south campus that provides pedestrian access that feels safe for students
- Reframe parking utilization and priority
STUDENT DISCUSSION
OVERVIEW

WHAT WE HEARD
Buildings:
• Favored Heath Services location right next to Student Rec Center, but do not want to block Pacer Pond views or walking paths
• There needs to be varied price-point housing options on campus
• Browning location is perfect to keep for future housing, ideal to keep together for safety

Open Space:
• Placing the intramural fields near housing would provide visibility and use among students
• Amphitheater and open space in Grove Apartments area

Circulation:
• Give more safe crosswalk locations – make more pedestrian focused
• Give priority for parking to students that need it, including commuter students
• Connect north/south campus areas to feel like one campus
Creating a more centralized core

Strengthen the relationship between the core and the centers

Connecting campus spaces and programs through multimodal circulation

- Enlarged Surgery Suite at Vet Complex
- Student Activities Pavilion for College of Agriculture & Applied Sciences
- Meat Processing Facility
- Programmed Open Space at terminate of pedestrian corridor
- Indoor Practice Facility
- Campus Gateway + Major Pedestrian Crosswalk
SYNTHETIZED PLAN

Football Building Upgrade and Addition

Amphitheater and programmed open space w/ parking

Campus Gateway + Major Pedestrian Crosswalk w/ signage

Administration Building Upgrade + Welcome Center

Major pedestrian corridor/open space connector

Fine Arts Addition

Elam Center Indoor Turf Field Upgrades
SYNTHETIZED PLAN

Student Health Center
convert to Dept of Public Safety

NW Child Care Resource Center Upgrade and Addition
(potential migration of Perry Children’s Center)

Option 1 of Ellington Hall: Upgrade and Addition

Replacement of University Courts (apartment-style housing)

Intramural Fields

Student Rec Center Pool Addition

Test Hub site
DISCUSSION
Let’s go to the MURAL!
NEXT STEPS
NEXT STEPS

April 18th – Feedback on Project Phasing
May 9th – Final Approval Plan Presentation

• Finalize campus plan
• Confirm campus boundary line and potential key land acquisitions and partnership sites
• Phasing for Capital Maintenance and Capital Outlay projects and based on short-, mid-, and long-term timelines
• Provide flexibility in planning options within the final campus master plan, especially regarding new vs. upgraded facilities