**Workshop Overview:** Through a series of targeted discussions and exercises, participants will brainstorm and visualize ways to formulate logical and realistic concepts, priorities, and direction of the future campus plan. These ideas will provide direction to inform options for physical changes, to be presented in the Concept Synthetization Workshop.

**Groups Involved:**
- Executive Committee,
- Working Group,
- Academic Experience Focus Group,
- Facilities and Physical Plant Focus Group,
- Student Experience Focus Group

**WORKSHOP AGENDA:**

01. Welcome

02. Project Overview
- Schedule overview
- Overview of the THEC + UTM components
- Work in progress
  - Student Life Assessment
  - Space Assessment
- What We Are Doing Today
  - Big Ideas: Ph 2 – Generating Concepts

03. Today’s Interactive Exercise
- Concept Development - Overview of the Interactive Exercises in MURAL

04. Next Steps

- Review of concepts
Big Ideas: Phase 1 - RECAP

Connectivity + Accessibility

**GOAL:** Integrate campus edges with the campus core to create a cohesive, well-connected pedestrian-friendly campus environment.

**VITAL:**
- Promote a culture less reliant on vehicular mobility
- Provide sense of place on campus
- Integrate wayfinding, branding, and directional signage throughout the campus
- Pedestrian safety, walkability + crosswalks
- Provide accessible pathways throughout campus

**IMPORTANT**
- Improve sidewalk and crosswalk connection/quality across campus
- More sidewalks to University Courts from recreation space
- Reallocation of parking to promote perceived lack of parking options

Community

**GOAL:** Create a sense of place for the campus and enhance the town and gown relationship with the surrounding community.

**VITAL:**
- Support Regional Centers in role as anchors that promote local community growth
- Partnerships to grow programs

**IMPORTANT**
- Integrate projects between the University, city and county that improve connectivity and provide opportunities for integration
- Implement high impact educational experiences in and out of the classroom

Academic Success

**GOAL:** Align the Campus Master Plan with the Strategic Plan and Academic Plan / Integrate past plans and stakeholder engagement to deliver live/learn/work experiences as an anchor institution.

**VITAL:**
- Provide tech-rich (and tech-adaptable) classrooms and learning spaces
- Develop methods and means to support and retain faculty
- Increase student support services + support equitable experience for all
- Establish framework for internship and workforce development
- Transition to active learning and create venues for cross-disciplinary activities

**IMPORTANT**
- Dual enrollment program growth: 25-30% end up enrolling at UTM
- Distance, high-flex, and hybrid learning options available throughout campus
- Support travel opportunities and programs that strengthen the undergraduate experience
- Strengthen the library capacity for outreach and student support
Facilities + Infrastructure

**GOAL:** Utilize and maintain current facilities on campus to their fullest capability and update infrastructure to sustain growth for years to come.

**VITAL:**
- Update existing facilities, underground utilities, IT + implement sustainability improvements
- Create accessible buildings for all students
- Address critical deferred maintenance projects
- Funding for network infrastructure improvements

**IMPORTANT**
- Determine what buildings to invest in regarding renovation improvements
- Repurpose vacated unused space
- Provide sustainable future programming (ex. EV charging) and waste management
- Update to four-pipe system in every building
- Develop buildings with flexible space which can easily transformed

Student Life + Amenities

**GOAL:** Create a vibrant campus life and campus community through student-focused activities, programs, and amenities.

**VITAL:**
- Reflect the diversity of students throughout the campus
- Right-size housing options on campus
- Focus on the best use of Boling University Center
- Develop student accessibility and Health Facility
- Future facilities: Multicultural and Diversity Center, and Student Health Facility

**IMPORTANT**
- Reassess student use space on campus + spread out activities/ vibrancy
- Develop front door to the campus with strategic branding
- Expand and enhance institutional image, identity, culture through amenities branding, strong first impression of the University, Experiences that support recruitment, vibrancy on display, "see and be seen" places
Open Space, Athletics and Recreation

**GOAL:** Integrate campus core, the Quad, and green spaces, expand pedestrian realm and connect student life and activities, cohesion of campus pathways and connectors.

**VITAL:**
- Address and promote outdoor safety
- Enhance the existing campus aesthetic
- Integrate flexible use space in and around campus quad
- Connect athletic facilities to campus pathways

**IMPORTANT**
- Bring community into campus
- Promote sustainability in opportunity areas
- Increased branding on campus edge
- More outdoor social spaces
- Outdoor lighting
Overview of the Big Ideas: Phase 2 Interactive Exercises in MURAL – Executive Committee

Concept Developments:

Executive Committee MURAL LINK

Connectivity + Accessibility
- Provide more connectivity and access to Campus Quad
- Keep parking available near Fine Arts Building
- Make stronger connectivity from the north to the south of the campus – connect University Courts Apartments to the agricultural facilities, along Mt. Pelia Road
- Consider intersection connection at Pat Head Summit Drive to Skyhawk Parkway

Community
- Provide signage and consider gateway opportunities along University Street
- Improve pedestrian sidewalks and connectivity along Mt. Pelia Road

Academic Success
- Consider shifting Fine Arts addition to north toward University Street and transition of parking
- Consider renovation and addition to Johnson EPS Building to provide opportunity for more academic research space and better utilization of building space
- Add academic space near or at future Test Hub site
- Build additional academic space near Elam Center

Facilities + Infrastructure
- Pavilion near Pacer Pond
- Expansion of the football facilities
- Utilization of storage spaces in north campus (get out of leases) and keep for UTM use

Student Life + Amenities
- Demolition of student housing, including University Courts Apartments, Grove Apartments, and Browning Hall
- Consider demolition or renovation of Ellington Hall
- Additional standalone facilities to consider on campus
  - Develop Multi-Cultural Center near the Quad
  - Larger bookstore near edge of campus
  - Student Health Center near student facilities

Open Space, Athletics + Recreation
- Open space to connect existing University Courts and Browning Hall area to include outdoor gathering space for students to congregate
- Outdoor active space in existing Grove Apartments, possibility of addition of amphitheater
- Outdoor events center and Pavilion at Pacer Pond site
Overview of the Big Ideas: Phase 2 Interactive Exercises in MURAL – Working Group

Concept Developments:

Working Group MURAL LINK

Connectivity + Accessibility
- Add signage at edges of campus to make the campus feel cohesive and inviting
- Make stronger connection and lighting to cross Hannings Lane
- Make strong connection along Mt. Pelia Road to improve pedestrian experience
- Connectivity between Student Rec Center across Mount Pelia
- Resolve game day parking issues at stadium/rodeo events

Community
- Increase signage along edge of campus to provide guidance for the surrounding community
- Reconsider circulation throughout campus for pedestrian and cars

Academic Success
- Addition of academic spaces within buildings surrounding the Campus Quad for revitalization of space
- Addition of academic space in north of campus for Agricultural program – additional space previously considered near sheep and goat facility
- Add academic and student life programming to amongst existing student housing to increase live/learn community

Facilities + Infrastructure
- Pool addition to Student Rec Center
- Consideration of a statement building at corner of Skyhawk Parkway and University Street

Student Life + Amenities
- Consider development of computer store and bookstore at edge of campus to increase traffic other than just students at current Grove Apartments site
  - Could be included with a welcome center and outdoor amphitheater
- Add dining in Gooch Hall or New Business Administration Building
- Student Health Center to be located near or within Student Rec Center
- Multicultural Center facility in central part of campus
- Consider a smaller bookstore space at Paul Meek Library
- Add new development of student housing at Browning Hall location including more green space between facilities
- Demolish University Courts and rebuild as townhome-style housing

Open Space, Athletics + Recreation
- Engage Quad space
- Add more connected green space in current Browning Hall area
- Create used open space in area currently of Grove Apartments
- Increase visibility of intramural fields
- Pavilion to be added to Pacer Pond area and include restrooms
- Include outdoor basketball courts near Elam Center
Overview of the Big Ideas: Phase 2 Interactive Exercises in MURAL – Focus Groups

Academic Experience

Concept Developments:

Focus Groups MURAL LINK

Connectivity + Accessibility

- Connect campus pedestrian pathways to the existing Brian Brown Memorial Greenway
- Improve pedestrian connectivity throughout campus
- Need for more parking near new Business Administration building, will need to coordinate with Perkins and Will programming efforts
- Need to address parking issue with Fine Arts Addition, especially regarding the concert hall space
  - Opportunity to provide visibility from University Street
- Improve parking at Elam Center

Community

- Signage to make community feel welcome and enable better circulation

Academic Success

- Consider shifting Fine Arts building addition to the north to keep existing parking lot
- Gooch we might want to be prepared for the growth of MMSC (Communications) as their master’s and Broadcasting programs continue to grow
  - Broadcasting facilities, including both radio and cable, may need to be updated to stay within FCC guidelines
  - Need for a computer lab for graphic design program
- Agricultural facilities
  - Vet Tech animal housing and surgery center addition near existing Graves Stables and Livestock Center
  - Considering filling up lagoon space to provide location for meat processing facility
  - Additional Greenhouse space needed (under 11,000 ASF)
- Potentially move Public Safety out of Crisp Hall
- Need more student study space within campus core – potential option is an addition to Holt Humanities Building
  - Humanities Building could be better utilized once Latimer open and offices/classrooms shift

Facilities + Infrastructure

- Proposed adding another signature building or addition of space (at Crisp Hall?) within the campus core
- Need to address facilities and infrastructure south of Hannings Lane
- Elam Center faculty offices will need to be addressed if there is any upgrade done to facility

Student Life + Amenities

- Modernization of the campus core is going to be important for the next 10 years
  - Upgrading residence halls and offering wider range of housing options will make a greater impact for current and future students

Open Space, Athletics + Recreation

- Address outdoor space at Gooch Hall
- Open space at current Grove Apartments for passive open space, including space for tailgating and community events
Overview of the Big Ideas Ph 2 Interactive Exercises in MURAL – Focus Groups

Student Experience

Concept Developments:

Focus Groups MURAL LINK

Connectivity + Accessibility
- Provide continuous sidewalk along Mt. Pelia Road and be addressed for safety
- Create a direct pathway to the agricultural facilities and farm that is safe for pedestrians
- Address intersection at Mt. Pelia Road and Hannings Lane for pedestrian and cars and the need to slow traffic

Community
- Create a standalone bookstore that is more accessible for those not on campus frequently or community

Academic Success
- Addition of academic space within University Center

Student Life + Amenities
- Develop new Student Health Center
  - Potential location at the existing Browning Hall site, providing a level of privacy for the students who visit the facility within a short distance from housing, student rec center, and campus core
- Upgrade student housing on campus
  - Add new housing within University Courts site, keeping the apartment-type or townhouse style, leaving space for possibility for Greek life growth
- Multi-Cultural Center and Office of Disability Services (Accessibility Center) as standalone facility
- Consider standalone facility that includes cafeteria and dining hall option or at least grab-and-go or small-scale grocery store food option near residence halls
  - Students are hoping to open a food option again in the library
- Potential addition of another sorority house on campus
- Make University Center more student-friendly with more lounge space

Facilities + Infrastructure
- Within 10 years, Browning and University Courts need to be demolished
- Consider expansion of the University Center to the south to provide more area for food court and seating and student lounge space
- Focus on building more facilities along Mt. Pelia Road to create connection to the west portion of campus

Open Space, Athletics + Recreation
- Addition of Pacer Pond pavilion
- Program current Grove Apartment site to include amphitheater and other outdoor programming space for tailgating, picnic area, social space, and family weekend space
- Provide intentional and active outdoor space near all housing that will include volleyball and basketball courts, especially Ellington Hall and any future development at the University Courts Apartments site
Overview of the Big Ideas: Phase 2 Interactive Exercises in MURAL – Focus Groups
Physical Plant and Facilities

Concept Developments:

Focus Groups MURAL LINK

Connectivity + Accessibility

- Create a campus shuttle loop throughout campus
  - Stops could include one in north campus near agricultural and physical plant facilities, along University Street across from Derry Berry Lane roadway intersection, and along Mt. Pelia Road across from University Center
- Include signage at edges of campus to act as entrances to the campus and improve sense of place
- Integrate more signage within campus core for pedestrian wayfinding to direct visitors to facilities
- More visible crosswalks and lighting along Mt. Pelia Road to increase pedestrian safety
- Potential roundabout at Hanners and Mt. Pelia Road intersection to calm traffic
- Consider reconfiguration of Mt. Pelia Road to make more pedestrian-friendly and slow traffic; considered a pass-thru roadway for the community
  - Unsure of how coordination would happen with City of Martin regarding the connection for emergency vehicles to the hospital, but automotive speed needs to be addressed

Community

- Signage for automobiles and pedestrians throughout campus to provide wayfinding and sense of place

Academic Success

- As part of the recent amendment to the last campus master plan, additional teaching lab space, classroom, and covered outdoor areas to be included near Sheep and Goat Facility
- Explore ways to utilize space within Johnson EPS building to the maximum capacity

Facilities + Infrastructure

- Develop more facilities to the north that have more academic programs and administration space
- Develop more storage space near physical plant facilities at north portion of campus
- Better utilize National Guard complex location and Physical Plant Bay Storage
- There is a need to address fiber, water, and utilities on University Courts Apartments site and north portion of the campus, especially north of Gardner-Hyndsvver Road
  - Limit on internet access and data near the farms and agricultural facilities
  - Sororities are not on the campus network and area is considered the weakest link on campus
- Address roof and flashing issue at Humanities Building
- Address stormwater plumbing and catch basins improvements near Elam Center, track facility, Clément Hall, University Courts Apartments, and Fine Arts Building
- Larger City waterline is needed to feed softball, baseball, and soccer fields
- Water infrastructure will need to be addressed for future Test Hub site
- Future housing will need to include space for storage, including supplies and climate-controlled option
- Consider way to connect sorority homes to fire alarm system network

Student Life + Amenities

- Student life/residential facilities need to be separated from academic facilities
- Demolish University Courts Apartments and Browning Hall to replace with upgraded housing facilities
- Renovate Ellington Hall facilities within the next 10 years
Open Space, Athletics + Recreation

- Develop a second campus quad (passive open space)
- Generation of a second Quad Space and the planting of more trees across campus
- Recreational fields and outdoor basketball courts near Elam Center
- Pacer Pond Pavilion
- More EV charging stations
- More solar panel locations, potentially over parking lots to provide shading